



Executive Forward Plan - 1 April 2026 to 31 May 2027

FOR THE PERIOD 21 JULY 2026 TO 31 MAY 2027

Ref No. / Ward	Subject / Decision	Decision Maker and Decision Due Date	Council Strategy	Key / PFP	Likely Exemption	To be decided?	Member / Officer Contact
The Mayor							
I026097	Risk and Opportunity Management Policy Triennial refresh of the Council's risk and opportunities management policy and its risk appetite	Executive 2 Sep 2026	A Healthy Place to Live		Public	To be decided	1) The Mayor <i>Ann-Marie Johnstone</i> <i>Ann-Marie_Johnstone@middlesbrough.gov.uk</i>
I027083 All Wards	Service Response: OSB Short Review of the Council's Approach to Poverty	Executive 2 Sep 2026			Public	To be decided	1) The Mayor <i>Erik Scollay, Chief Executive</i> <i>erik_scollay@middlesbrough.gov.uk</i>

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	To set out the service response to the recommendations within the short review of the Council's approach to poverty						
I027206 All Wards	2025 Middlesbrough Resident Survey The report sets out the findings from the 2025 Resident Survey, highlights movement since the survey was last completed in 2023 and sets out the planned next steps.	Executive 2 Sep 2026	Delivering Best Value		Public	To be decided	1) The Mayor <i>Victoria Holmes</i> <i>Victoria_Holmes@middlesbrough.gov.uk</i>
I027216	Partnerships Strategy To set a strategic framework that will shape how the Council will work with Partners to deliver an agreed vision for the town	Executive 2 Sep 2026	A Healthy Place to Live		Public	To be decided	1) The Mayor <i>Ann-Marie Johnstone</i> <i>Ann-Marie_Johnstone@middlesbrough.gov.uk</i>

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	and their shared legal obligations						
Executive Member - Adult Social Care							
I027204 All Wards	Scrutiny Response to Violence against Women & Girls To approve overview report and action plan	Executive 7 Oct 2026	Safe and Resilient Communities	KEY	Public	To be decided	3) Executive Member for Adult Social Care <i>Ruth Musicka</i> <i>ruth_musicka@middlesbrough</i> <i>.gov.uk, Claire Moore</i> <i>claire_moore@middlesbrough</i> <i>.gov.uk</i>
I026403 All Wards	Homeless Needs Assessment and Strategy To approve the homeless needs assessment, strategy and proposed commissioning model.	Executive 11 Nov 2026	A Successful and Ambitious Town	KEY	Public	To be decided	3) Executive Member for Adult Social Care <i>Martin Picken</i> <i>martin_picken@middlesbroug</i> <i>h.gov.uk</i>
Executive Member - Children's Services							
I025506 All Wards	Special Guardianship Order Policy	Executive 2 Sep 2026	A Healthy Place to Live	KEY	Public	To be decided	4) Executive Member for Children's Services, 7) Executive Member for Finance

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	To approve the proposed Special Guardianship Policy						<i>Annabel Bates, Exec Director Children's Services Annabel_bates@middlesbrough.gov.uk</i>
Executive Member - Development							
I025817	Commercial Waste Collection and Disposal For Exec to approve the requirement for commercial waste collections and disposal from council buildings to be contracted out. No ward affected as this is internal buildings	Executive 2 Sep 2026	A Successful and Ambitious Town	KEY	Public	To be decided	5) Executive Member for Development <i>Katie Bargewell Katie_Bargewell@middlesbrough.gov.uk, Sam Gilmore, Head of Economic Growth Sam_Gilmore@middlesbrough.gov.uk</i>
Executive Member for Environment and Sustainability							
I027203 All Wards	Cremator Refurbishment Programme To seek approval for the refurbishment and upgrade of cremator	Executive 2 Sep 2026	Safe and Resilient Communities	KEY	Public	To be decided	6) Executive Member for Environment and Sustainability <i>Katie Bargewell Katie_Bargewell@middlesbrough.gov.uk</i>

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	equipment and infrastructure to ensure continued compliance with environmental legislation, maintain service resilience, improve operational efficiency, and extend the asset life of the cremators.						
I026406 Coulby Newham	Stainton Way Highway improvements To consider the infrastructure improvement proposals at the junctions of Dalby Way and Kings Academy on Stainton Way	Executive 2 Sep 2026	A Successful and Ambitious Town	KEY	Public	To be decided	6) Executive Member for Environment and Sustainability <i>Craig Cowley</i> <i>craig_cowley@middlesbrough.gov.uk</i> , <i>Chris Orr</i> <i>Chris_Orr@middlesbrough.gov.uk</i>
Executive Member - Finance							
I026244 All Wards	Quarter One 2026/7 Integrated Performance and Finance Forecast year end Outturn	Executive 2 Sep 2026	A Healthy Place to Live	KEY	Public	To be decided	1) The Mayor, 7) Executive Member for Finance <i>Andrew Humble, Director - Finance and Transformation</i> <i>andrew_humble@middlesbrou</i>

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	Decision						<i>gh.gov.uk, Erik Scollay, Chief Executive erik_scollay@middlesbrough.gov.uk</i>
I026249 All Wards	2027/28 Budget and Medium Term Financial Plan (MTFP) 2027/28 to 2030/31 Update Decision	Executive 7 Oct 2026	Delivering Best Value	KEY	Public	To be decided	1) The Mayor, 7) Executive Member for Finance <i>Andrew Humble, Director - Finance and Transformation andrew_humble@middlesbrough.gov.uk</i>
I027030 All Wards	Welfare Strategy To approve the proposed amends to the Welfare Strategy.	Executive 7 Oct 2026	Safe and Resilient Communities	KEY	Public	To be decided	7) Executive Member for Finance <i>Janette Savage, Head of Resident and Business Support Janette_Savage@middlesbrough.gov.uk</i>
I026174 All Wards	Procurement Strategy 2027 - 2030 To present the updated Procurement Strategy for 2027 - 2030	Executive 11 Nov 2026	Delivering Best Value		Public	To be decided	7) Executive Member for Finance <i>Claire Walker claire_walker@middlesbrough.gov.uk</i>
I026245	Quarter Two 2026/7 Integrated	Executive 9 Dec 2026	A Healthy Place to Live	KEY	Public	To be decided	1) The Mayor, 7) Executive Member for Finance

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All Wards	Performance and Finance Forecast year end Outturn Decision						<i>Andrew Humble, Director - Finance and Transformation andrew_humble@middlesbrough.gov.uk, Erik Scollay, Chief Executive erik_scollay@middlesbrough.gov.uk</i>
I026264 All Wards	2027/28 Draft Budget and Medium Term Financial Plan (MTFP) 2027/28 to 2030/31 Decision.	Executive 9 Dec 2026	Delivering Best Value	KEY	Public	To be decided	1) The Mayor, 7) Executive Member for Finance <i>Andrew Humble, Director - Finance and Transformation andrew_humble@middlesbrough.gov.uk</i>
I026246 All Wards	Quarter Three 2026/7 Integrated Performance and Finance Forecast year end Outturn Decision	Executive 3 Feb 2027	A Healthy Place to Live	KEY	Public	To be decided	1) The Mayor, 7) Executive Member for Finance <i>Andrew Humble, Director - Finance and Transformation andrew_humble@middlesbrough.gov.uk, Erik Scollay, Chief Executive erik_scollay@middlesbrough.gov.uk</i>
I026265 All Wards	2027/28 Budget and Medium Term Financial Plan (MTFP) 2027/28 to 2030/31	Executive 3 Feb 2027	Delivering Best Value	KEY	Public	To be decided	1) The Mayor, 7) Executive Member for Finance <i>Andrew Humble, Director - Finance and Transformation andrew_humble@middlesbrough.gov.uk</i>

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	Decision.						
I025612 All Wards	Corporate Food Poverty Policy To approve the Corporate Food Poverty policy	Executive 17 Mar 2027	A Healthy Place to Live	KEY	Public	To be decided	7) Executive Member for Finance <i>Janette Savage, Head of Resident and Business Support</i> <i>Janette_Savage@middlesbrough.gov.uk</i>
I026247 All Wards	Quarter Four 2026/27 Integrated Performance and Finance Year end Outturn Decision	Executive 14 Apr 2027	A Healthy Place to Live	KEY	Public	To be decided	1) The Mayor, 7) Executive Member for Finance <i>Andrew Humble, Director - Finance and Transformation</i> <i>andrew_humble@middlesbrough.gov.uk, Erik Scollay, Chief Executive</i> <i>erik_scollay@middlesbrough.gov.uk</i>
Executive Member - Neighbourhoods							
I025535 All Wards	Update on implementing the Neighbourhoods Model This report is for information and is intended to provide an update on the progress being	Executive 2 Sep 2026	Safe and Resilient Communities		Public	To be decided	8) Executive Member for Neighbourhoods <i>Marion Walker, Head of Stronger Communities</i> <i>marion_walker@middlesbrough.gov.uk</i>

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	made on the neighbourhood plans which is part of the neighbourhood model.						
Executive Member - Public Health							
I026243 All Wards	Park House Accommodation Executive approval for the business case associated with locating Public Health Services and temporary accommodation	Executive 2 Sep 2026		KEY	Public	To be decided	9) Executive Member for Public Health <i>Sam Gilmore, Head of Economic Growth</i> <i>Sam_Gilmore@middlesbrough</i> <i>.gov.uk, Kerry Melling</i> <i>kerry_melling@middlesbrough</i> <i>.gov.uk</i>
I027205 All Wards	Substance Use Services - Delivery Model Exec decision on proposed new delivery model	Executive 2 Sep 2026	A Healthy Place to Live	KEY	Fully exempt <i>to be confirmed</i>	To be decided	9) Executive Member for Public Health <i>Jonathan Bowden</i> <i>Jonathan_Bowden@middlesbrough.gov.uk</i>